

CAMPING

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The Official Journal of the Camp Directors Association

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- CAMBRIDGE - MASSACHUSETTS -

October 1927

LOOKING BACKWARD

BY BOYD I. WALKER

Director, Camp Nissokone, Oscoda, Michigan

As one's mind turns toward the season just past what a great host of memories present themselves—some the most pleasant of our whole camping experience and others, perhaps, not so pleasant.

As we faced it, what a wonderful season it was. So full of promise and opportunity. No one, it seems to the writer, has a greater privilege than the camp director and his associates as they face a fine lot of boys or girls at the opening of the camping season, with the opportunities for friendship, mutual understanding and sharing of life as it is lived in our best camps today. What a heritage is ours at the close of the season?

It is not only a period of development for the campers, but perhaps an even greater one for the directors and counselors. Surely no alert director or counselor fails to learn much that is new to him, in some aspects at least, of boy or girl life in this finest of social laboratories. This is especially true if we deal with each individual as a special case. With quantity or mass production methods so widely employed in our schools today (and we can-

not discuss it here) the well-organized camp should furnish, and generally does, the *personal element* that is such an important factor in the development of personality. Who, outside of the home, has the opportunities that the camp director or counselor has to influence the boys' or girls' attitudes, motives, feelings and purposes?

As you recall that boy or girl that did not do as well as you expected with "the stuff" this summer, can you now, through the reports of counselors, director and your personal knowledge of the case, analyze the situation and tell what factors were lacking that would have made a satisfactory experience to the boy or girl? Did you as director bring out the best character values in the situations as they arose in camp? Might it not be a desirable and helpful thing to get our failures or partial failures out in front of us, analyze them, and determine as best we can where we might have brought out a better set of values? Tabulating them now would make them available for next season's planning.

How about the boy or girl who "made good?" Can we be sure they will continue

to measure up? Will keeping in touch with them throughout the year help? How can we assist them to carry over their learnings into the new experience of school life?

Every camp director has no doubt had the experience of having a successful camper return and seem to be below the standard he maintained the previous year. Is there a more challenging task anywhere than finding out why this is so? Only one, and that is correcting the difficulty. What did he actually learn in camp? Was it some experience during the school year that brought about the change? How can we help him discover what is wrong and, what is much more important, correct it?

Now how about that counselor or director that started with so much promise but did not finish so strong? Who was to blame? What did you as the camp director do? Did you allow him too much freedom or did you curb his initiative instead of directing it? What character values did he get out of his relationship with you? Would you use him again next year? If not, why not? If so what new methods will you employ in working together? With these and other related facts secured and applied in a scientific way, next season can mean a much fuller and richer camping experience for our campers, directors and leaders. Yes! this season was the best and happiest of them all.

TAKING THE GUESSWORK OUT OF CAMP MANAGEMENT

BY CHARLES F. RITTENHOUSE, C.P.A.

Editor's note. Mr. C. Rittenhouse is head of the Boston firm of C. F. Rittenhouse and Company, Certified Public Accountants. Previously Mr. Rittenhouse was in charge of the Accounting Department at Simmons College and Boston University. With a background of practical experience, he is thoroughly conversant with the management of camp, school and college accounts.

Since the close of the camp season, most camp owners and directors have undoubtedly spent considerable time in reviewing the season's activities and accomplishments. In so doing, our thoughts have no doubt run in two directions, namely,

1. Did we render the best possible service to our patrons?
2. Did we make any money?

The above questions suggest the two primary motives which underlie any business undertaking. These motives are inseparable. One must always be considered in its intimate relation to the other. Applied to camps, as to any other business venture, the camp which most satisfac-

torily serves its patrons is the camp which makes the most money. And correspondingly, the camp which is most successful financially can best serve its patrons. One follows the other as certain as day follows night. The two go hand in hand. One cannot be neglected without danger to the other. Without profit, no business can survive, but profit can be realized only from the rendering of satisfactory service.

By the nature of things, camp directors possess a better background and broader experience in their particular field than in business and financial matters. This is not a reflection upon camp directors. The conducting of a successful camp calls for a rare combination of personal characteristics and qualifications, and it is undoubtedly more than can reasonably be expected, that, in addition to such qualifications, directors should also be skilled in money matters. In case, however, one has had limited experience in business affairs, the important thing is to be able to recognize the fact, and to seek advice and assistance which will in part at least make up this de-

ficiency. One cannot afford to become so absorbed in the more interesting phases of camp activity to the neglect of administrative matters of vital importance.

The first aid to able management is a well-kept set of business records. The moment we launch a business venture, we incur an obligation to our patrons, to our creditors, and to ourselves, to begin at once the keeping of a systematic, orderly, and accurate record of our financial transactions. A well-organized set of business records is as important as a well-organized camp. In keeping books, we do nothing more than keep a diary of the financial events in the life of our business. Such a diary should furnish us with valuable information which can be used both in improving the quality of the service which we render and in increasing profits.

The kind of bookkeeping records found in any business quite accurately reflects the business ability, or lack of it, of the person at the head of the business. Accounts kept in a hit-or-miss fashion without plan or purpose, full of errors and omissions, indicate a lack of financial responsibility which, if not corrected, may prove fatal. Such records inject a large

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EDITORIALS

BACK NUMBERS OF CAMPING WANTED

The Library of Congress at Washington and the New York Public Library have requested complete series of the issues of *Camping* for their files. Subscribers who have back numbers for 1926 and January, 1927, will be conferring a favor on the office of publication if they will send these in to *Camping*.

HAVE YOU CHANGED YOUR ADDRESS THIS FALL?

Camp directors frequently return from a summer at camp to new winter quarters and forget to notify *Camping* of their change in address. In order that you may receive the paper regularly, it is quite necessary that you keep the magazine apprized of your whereabouts.

If you have changed your address be sure to let *Camping* know so it may follow and reach you each month.

THE SEASON IN RETROSPECT

Contributions to a general symposium on the experiences of the 1927 camp season — as invited by the editor — have been received from the following camps:

At an informal meeting of a few directors last winter, some of us thought more time might well be given to the development of counselor material while our older boys were yet campers, instead of waiting until they become members of the staff before getting actual experience.

Our experience at *Idlewild* this summer was very satisfactory along this line, and we shall probably do more with it in 1928.

This, of course, is not a new idea, but is a good old one which is worthy of more attention than it has been getting.

L. D. ROYS, Director
Camp Idlewild

Perhaps one of the most helpful experiences that *Camp James J. Wilson*, the Trenton Y.M.C.A. boys' camp, has is the annual complimentary dinner to the leaders, at which time the camp director seeks suggestions for the coming year as a result of the past season's experiences. As good as we have always felt our camp was, we have always found lots of suggestions to make it better each year.

CLARENCE T. GORDON, Director
Camp Wilson

At *Camp Greystone for Girls*, Tuxedo, N. C., archery came into its own along with the other features developed through the years. Real development of mind, body, muscle and eye were experienced. All water sports were developed to a higher degree. Teaching canoeing to beginners in classes conserved time and energy.

JOSEPH R. SEVIER, Director
Camp Greystone

The season's work has renewed my conviction that self-determined, creative activity contributes most to the growth of boys and girls. In view of this, perhaps we ought to be willing to give more chance for such activity, even though our camps seem to run less smoothly as a result.

ALBERT R. KLEMER, Director
Brooklyn and Queens Y.M.C.A. Camps

In *Camp Mitchell* the girls were taught marksmanship for the first time and we were surprised to find so many girls handy with the rifle. Some very good scores were turned in.

(Continued on page 6)

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IMPRESSIONS OF CAPE COD CAMPS VISITED IN 1927

BY RICHARD W. DESHON

Early in August, I "toured" the Cape Cod camps. Some of these I had seen before, and for others it was my first visit. In giving this retrospective account of my trip, I am necessarily limited to a few words in the case of many camps where I should like to write more.

Wampanoag, the first camp I visited, is named for that tribe of Indians which originally camped on its site. The headquarters are in a remodeled Cape Cod cottage, which dates back to colonial days. Another house over a hundred years old has five rooms on the ground floor, which makes possible a variety of activities on a rainy day. An outdoor chapel was under construction and the tents circle about the campus. This is a relatively small camp which stresses individual attention and carries out a well-planned program.

It was two years since I had visited Miss Beatrice A. Hunt's Camp Cowasset. The equipment has been greatly enlarged. There is an attractive new dining hall and a village of ten log cabins for the Juniors. Half the Seniors also occupied cabins and next summer tents will be entirely eliminated. The Cowasset site is very lovely and includes two beaches: a shallow one for the Juniors and deep water swimming for the Seniors. Cowasset rigidly limited its enrollment this summer and Miss Hunt may well be proud of the camp.

Mrs. Norman White's Camp Mayflower is a delightful place. Set on a small lake near the ocean, it combines the advantage of salt and fresh water. The equipment is most attractive and the site reminds one of the Maine woods. The girls are carefully selected and are remarkably well chaperoned. As Mrs. White had to leave camp soon after my arrival, my call was a very short one. I had seen the camp before, but was glad to see how it had grown.

Quanset, most secluded of the ocean camps on the Cape, occupies a beautiful site. Sailing is well provided for and carefully supervised. Instead of the conventional crafts, the girls build small boats, which they race. Forty-four girls took part in this. Quanset offers a remarkably interesting and varied program and is rapidly developing into a camp for young girls as it now has few campers over fifteen.

Monomoy, a busy, bustling place, is the largest Cape camp for boys and was filled with happy campers. Mr. Harriman C. Dodd is a remarkable organizer and Mr. Robert J. Delahanty, a real "boy" man. The equipment, new in 1926, includes eleven cabins, each divided to provide a separate room for two counselors, one of whom must always be in the cabin after the boys have gone to bed. The dining hall is enormous and there is a big assembly building.

Chequesset opened under the direction of Miss Lucile Rogers with a remarkably good first year enrollment. Old Colony

crafts, such as rug weaving, and the making of models of clipper ships, under the guidance of a Cape Cod skipper, are fascinating features of the program. This camp primarily for older girls, features individual attention and studies intimately the needs of each camper.

Wahtonah stretches along a bluff twenty feet above the sea, and commands a superb view. The camp has an excellent beach and a beautiful pine grove. Most of the equipment is relatively new and is all remarkably well planned. The cabins are entered through a closet which occupies the rear. Wahtonah offers a well-balanced carefully supervised program and has a remarkably good staff. The camp atmosphere is charming and friendly.

At Sea Pines, the girls were holding a bazaar and I saw interesting exhibits of remarkable craft work, such as raffia, scarfs and jewelry. The camp site is a glorious one and the equipment remarkably complete.

Nobsussett, one of the newer and smaller camps, will unquestionably become large and successful, as Mrs. Clara B. Thurston is a capable executive. It is an informal camp where the girls address their counselors by their first names.

At Bonnie Dune, where I had been before, the boys were away on a sailing trip. I was glad to meet Miss Joy Rogers and to see a remarkable exhibit of knot tying.


Cotuit, I had also visited before. With its large acreage and its site on a lovely lake, its layout is more that of the conventional camp of northern New England. It is the only camp for girls on the Cape that uses tents exclusively. There are good facilities for water sports and much attention is given arts and crafts.

The three days I spent on the Cape were delightful ones and the weather was perfect. It was interesting to see how these salt water camps differed from others. The great value of property on the Cape limits the area and sometimes prevents the seclusion often possible at lake camps. Tides, too, usually require that the program be adapted. It was pleasant to find that nearly every one of these camps was filled to capacity. There is probably no other group of camps in the country of a more uniform excellence, nor one where the campers are more uniformly happy and content.

OUR PRESIDENT


The State Executive Committee of the Young Men's Christian Association of Massachusetts has issued invitations to a Recognition Dinner in honor of Mr. H. W. Gibson on Thursday evening, October 20, at the new Parker House. This dinner is in commemoration of Mr. Gibson's devoted service and leadership in Y.M.C.A.

January forms close Nov. 2



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activities. He is now retiring from this connection to confine his powers to independent writing and lecturing. Mr. Gibson will continue his connection with Camp Becket as advisory director. Camp directors generally will be delighted to know that Mr. Gibson's services will henceforth be available to them in an advisory capacity, as he will act as a consulting engineer on the subject of summer camps.

The Secretary, C.D.A.

CAMPING'S RECOMMENDED DEALERS

A Classified Directory of Advertisers of Interest to the Organized Summer Camp. Camp Directors are urged to write these dealers for catalogs and prices when buying supplies

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THE NEXT ANNUAL C. D. A. MEETING

At a meeting of the Executive Committee of the Camp Directors Association held in Boston, April 21, 1927, with all members present except Vice-President Dr. Monilau, it was suggested that the annual meeting of the Association be held at Atlantic City, N. J., March 12, 13, 14, 1928.

The committee is desirous of receiving the opinion of the membership of the C. D. A. of the place of meeting and the following tentative program. Kindly mail your replies to the Executive Committee, C. D. A., care of Miss Laura I. Mattoon, Wolfeboro, N. H.

First: The meetings are to be held at the Chalfonte-Haddon Hall, Atlantic City, N. J., which is a very high grade hotel, located on the famous boardwalk and noted for its excellence of food and rooms. It is operated on the American Plan only. Rates are from \$7 up, *including meals*. "With the sea furling and whipping on the dazzling beach, the air full of salt-sea fragrance, and the sun shining like a happy smile" — Can you imagine a more ideal setting for a meeting of camp directors?

Second: The program to include, *Monday afternoon*, the business session. *Tuesday morning and Wednesday morning*,

presentation of educational and inspirational addresses by the most outstanding educators and outdoor specialists available. *Tuesday afternoon and Wednesday afternoon*, to be devoted to the holding of group meetings, such as directors of private camps for boys, directors of private camps for girls, directors of organizational camps, and round table discussions upon camp activities such as handcraft, swimming, athletics, music, dramatics, nature work, woodcraft etc. *Monday night*, a demonstration of camp singing and story-telling, under the direction of a recognized leader. *Tuesday night*, a demonstration of old time dancing. *Wednesday night*, a miscellaneous program.

At the Philadelphia meeting it was decided that instead of holding two meetings a year, only one meeting should be held, and by extending the time to three days, a program could be given which would attract members from all the sections. This plan reduces the railroad expenses and also hotel expenses.

Constructive criticism is invited from all members. Send in your ideas, and help make the March meeting one of the very best.

TAKING THE GUESSWORK OUT OF CAMP MANAGEMENT

(Continued from page 1)

element of guesswork into one's business affairs. A business so conducted may be compared to a ship without a rudder. The head of any business, however small, must know; he cannot afford to guess.

It is a common feeling among many people that the keeping of books in an orthodox fashion merely adds to one's troubles, increases expenses and at the same time detracts from one's freedom of action. Putting one's business on a basis of strict accounting is not the giving up of freedom, but, on the other hand, one's freedom is increased thereby. It results not in increasing expenses, but in reducing them. The man or the business that has debts that cannot be paid is not free. Freedom is the result of solvency. The one who "knows," in contrast with the one who only "guesses," faces the problems of business management with confidence and assurance.

In order to put to the test in your own affairs some of the things that I have been trying to say, with the season's activities fresh in mind and with the figures before you, are you able to answer satisfactorily to yourself the questions which follow which are only typical of many others which could be asked: —

1. Do you know what your net income for the season has been?
2. Do you feel satisfied with the income earned?

3. Do you know the amount of each camp asset and liability, and correspondingly the net worth of the camp?
4. Do you know what amount is owing you by campers at the close of the season?
5. Do you know to the dollar what your indebtedness to tradespeople and others is at the end of the season?
6. Do you know whether your operating expenses bear a reasonable relation to your income?
7. Do your food costs indicate waste, extravagances, or unexplained losses in food consumption?
8. Do you know what your per diem cost of food per person was for the season and what it should have been?
9. Do you know whether you made any profit on your store?
10. Do you have a sufficient internal check on the payment of bills to avoid overpayment or duplicate payment? Do you discount your bills?
11. Do your bills go out promptly?
12. Do you have any embarrassing complaints or criticisms from patrons regarding bills rendered?
13. Do you know whether you are getting value received in services rendered by your employees?
14. Did you budget your income and expenses prior to the opening of the camp season, and if so, how closely

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MEETING OF SOUTHERN APPALACHIAN SECTION OF CAMP DIRECTORS ASSOCIATION

The Southern Appalachian Section of the Camp Directors Association met in a regular annual session at eleven o'clock the morning of August the tenth at Camp Mondamin as guests of Mr. Frank Bell, the president of the association.

The session was opened by Dr. Taliferro Thompson, Professor of Religious Education in Union Theological Seminary, Richmond, Virginia. Dr. Thompson, using "And for their sakes I sanctify myself," Jno 17-19, gave a most impressive devotional talk.

The report of the nominating committee follows: Miss Mary H. Turk, president; Mr. Walton Johnson and Col. L. L. Rice, vice presidents; Mrs. Hinton McLeod, secretary-treasurer. Mrs. Roxby gave an interesting report of the Nature Conference held here at Mondamin in June. Mrs. Roxby and Mr. Frank Bell were asked to organize the conference for another season.

A committee on constitution consisting of Mrs. Harvey Perry, Mr. J. A. Miller and Major Raines was appointed. It was decided to retain the services of Mr. R. H. Morrow as director of the Educational Bureau with the hope of helping all camps in the section to reach certain standards and educating the public as to the meaning of real camping.

The feature of the afternoon session was an inspiring address by Bishop Finley of Columbia, S. C.: his subject was "The Camp Director as a Spiritual Guide." At the close of the address Mr. Billin of the Louisville Conservatory of Music sang "Trees," an impressive close to an inspiring hour.

At eight o'clock Mr. Musselman, a naturalist of national fame, gave an illustrated lecture on "Birds." He told many interesting facts about some of our most familiar "feathered neighbors."

Mr. and Mrs. Bell, our hosts, served our dinner and supper cafeteria style (the method used in their camps — Mondamin and Tawasentha).

We were adjourned with a feeling that the camps of the Southern Appalachian Section could profit greatly by the inspirational as well as the educational talks that were given and the exchange of ideas among the directors.

MRS. HINTON McLEOD
Secretary and Treasurer
Southern Appalachian Section

HENRY VAN DYKE'S PRAYER FOR THOSE WHO TALK TO OTHERS

"Lord, let me never tag a moral, a tale, nor tell a story without a meaning.

Make me respect my material so much that I dare not slight its use.

Help me to deal very honestly with words and with people for they are both alive. Show me that as in a river, so in a story, clearness is the best quality and a little that is pure is worth more than much that is mixed.

Give me an ideal that will stand the strain of weaving into human stuff on the loom of the real."

THE SEASON IN RETROSPECT

(Continued from page 2)

In arts and crafts we added leather tooling and rug weaving — two very successful activities.

In *Camp Harlee* the boys had a greater opportunity for shopwork — due to the rather wet summer, and handicraft in both camps saved the situation.

We also experimented with a "midget" group and to our surprise found the work very interesting to all concerned. We ran that part of our camp as a separate division, with experienced counselors in charge.

WILLIAM MITCHELL, Director
Camps Mitchell and Harlee

I found it valuable a few days after each group of boys arrived to have a staff member interview each boy and get his ideas of camp, what he liked and what he didn't, thus knowing more intimately than ever before what the feeling of the boys was. I am sure we were able to give them a happier and more helpful experience than ever. That will affect next year's attendance also. We got a lot of valuable publicity ammunition as well.

C. A. EDSON

At a girls' camp, and we built stools and benches, bird houses and a complete council ring. We made exquisite leather Indian moccasins and belts, beaded bands and reed baskets. In Indian dances and ceremonies we specialized. Some ventured out into the woods at dusk to keep vigil by the fire through the night — alone. We had become Woodcrafters!

The Che-Na-Wah band so greatly enjoyed its rich program that it heartily recommends woodcraft for every camp.

CORNELIA S. AMSTER, Director
Camp Che-Na-Wah

At a conference of camp leaders at *Bear Mountain* last spring, some one offered the suggestion of Headquarters Day on a rainy day in camp. Its popularity proves it is worth amplifying for next season.

At stated periods, messengers from their respective groups report at headquarters for written instructions for their groups. No oral instruction is given — strictly written. The variety of activities required to suit the ages of the campers is too much to undertake without many hours of preparation, consequently spare time in the winter will be used in gathering helps for summer rainy days. We had word games — twisted words, word golf, words made from others; representing camp activities with stick figures; original costuming for certain characters with articles in the tent only; making place cards; dressing dolls, etc. At the close of the day the work of the various groups was displayed. The different interpretations of the same written instructions is most interesting and an excellent exercise for campers.

Preparedness for rainy days is to be the watchword.

SUSAN S. ALBERTES, Director
Camp Watonka

In recommendations made at the end of the season by the Brooklyn Council, Boy Scouts of America, it was earnestly recommended that some attention be given to the advantages of conducting a private scout camp, at a very much increased rate of board, to compensate for increased advantages. The profits from such a camp could be turned over into the general camp fund. Experimentation along this line has been conducted by other councils, notably that in Boston, and with very great success. We are losing too many of our boys to private camps, and the thing that is important is not so much the loss of the boy as the loss of his parents, for where the boy is, there will his parents' interest be, and it is the parents of these very private camp boys who mold, to a large extent, public opinion concerning Scouting. The place to see Scouting, of all others, is the Scout camp, and we should have these boys, too, in our Brooklyn Scout camps.

LINDSLEY F. KIMBALL, Scout Executive
Brooklyn Council
Boy Scouts of America

Editor's note: This raises a very interesting and significant question which will doubtless have an echo from many sources. The editors of *Camping* would like to invite discussion on this subject, and will open their columns to any camp directors who wish to say anything on the subject.

"What is good judgment Rastus?"
"Wal, sah, good judgment mos' allus cums frum 'sprience, but, 'sprience nearly almos allus cums frum bad jedgment." How true this is! My "sprience" this summer taught me that it is unwise and constitutes a real danger if a director fails to weed out a counselor as soon as it is evident that he or she does not live up to the ideals and standards held by the camp. The value of the summer to the campers depends to an immeasurable degree upon how each counselor accepts his various duties, carries on his work and reacts to the personalities about him. When a wrong selection is made we directors should not wait several weeks thinking and hoping that patience and time will enable the counselor to absorb the right ideals and slough off the wrong. The risk is too great. It is better to sever connections at once than to spend time and energy overcoming an influence that is most likely to undermine the real purpose of a camp.

This summer an innovation, heretofore foreign to our policy, which brought us much satisfaction and delight was the visits of three individuals whose influence remained long after they had passed on to "other fields and pastures new."

Mr. Charles Gorst, our first new friend, led us into close contacts with the birds. His talks, his walks, his bird calls, his close friendliness with the life among the bird people kept the campers on tiptoe not to miss a glimpse or note. The Sunday service subject was "The Birds of the Air." After each bit of poetry was read,

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Mr. Gorst from the woods gave the song of the bird mentioned. That service is a vivid memory.

Dr. William G. Vinal, or as we know him "Captain Bill," opened up new ways of friendly intimacy with nature, "the dear old nurse who sings to us night and day the songs of the universe," and says "Here is a story book thy Father has written for thee. Come wander with me into regions yet untrod." And with Dr. Vinal we did.

Then lastly came Mr. William M. Harlow, a forester. He with his jolly bugle, his songs, his stories, his poetry, his knowledge of the ways of trees, awakened in us all a desire to hold as our own a most dear forest for whose protection we should fight and for whose growth we should work.

These three gave of their abundance more than just facts about birds, animals and trees. They aroused in the campers a substantial enthusiasm and interest in the varied life of the fields, woods and waters, and made them realize how much pleasure and happiness result if this interest and enthusiasm be expressed in seeking greater familiarity with nature.

LAURA I. MATTOON, Director
Camp Kehonka

During the season 1927 the importance of sharing responsibility with older campers became more evident to me. It seems desirable, in the future, to try to think of more tasks and opportunities that may be shared to the mutual advantage of both campers and counselors.

ELISABETH BASS, Director
Camp Kineowatha

(Continued on page 7)

A NEW ORGANIZATION

Lawrence Durborow and Richard W. Deshon have sent out announcements of the opening of offices at 5 Park Street, Boston. They are extending an advertising service featuring special constructive methods for schools and camps. Both Mr. Durborow and Mr. Deshon have had many years of experience in camp promotion. The former is still actively connected with the Cosmos Press, the latter until recently was director of the Camp Department in Porter Sargent's office. A member of Mr. Durborow's staff well known to camp directors is Mrs. Dorothy Gow Yeaton, formerly in charge of the Camp Department of the *Cosmopolitan Magazine*.

THE AIM AND PURPOSE OF CANOEING

BY ORREN B. MCKNIGHT

Because canoeing in all its forms will teach or aid in teaching boys many desirable character qualities, we believe the following suggestions will be of value to other camp directors. It is the plan which Camp Orinoke operates.

1. We aim to improve the health and physique of the camper. Paddling in the open air, developing the arm, shoulder back, abdominal and leg muscles, is of utmost help.
2. We don't emphasize discipline but it is there and is essential. Proper canoeing is discipline training. A boy not only learns how to act but also why, and that is just as important.
3. We want better boys so as to have more efficient men. A boy who has learned how to handle a canoe in fair weather and foul, who has carried it when portage was necessary, who has seen the results of carelessness in canoeing, who has had to keep going when his muscles were tired has learned lessons that should make him a better man.
4. We say our camp will provide a boy with experiences that he wants and needs. Canoeing plays an important part here. Boys want the experience of handling a canoe, of racing, of tilting and doing other stunts, of sailing, of going on trips around the lake, or up the river or down the rapids. Also sleeping and cooking in the open while on a trip away over night.
5. We want the boys to live in the open. Canoeing at camp and on trips affords this opportunity.
6. We want the boys to have an all-round appreciation of the outdoors. A canoe trip around a lake or up a wind-

ing river will afford the opportunity. The counselor has a wonderful chance to show plant and animal life to the boys. Nature in all her glory can be appreciated. I have enjoyed many sunsets and sunrises while paddling. I have paddled up the center of Sebago Lake, Maine, at sunrise when the lake was as smooth as glass although the day before at sunset it was too rough for safety. The boys with me still remember that experience of six years ago.

7. We teach team work. With two or twelve in a canoe, team work is necessary. Trips and games also teach it.
8. We emphasize a social program. Paddling for recreation as after the evening meal is social. Canoe carnivals and stunts are also.
9. We want our boys to be thoughtful of others. How often when paddling you are watching someone else, maybe less skillful than you, who is careless, or is headed for dangerous rocks or for whom you have some other fear. You are ready to help. There are many thoughtful acts in canoeing.
10. We want to give recreation in camp. What boy doesn't get recreation out of canoeing.
11. We want camp life to be educational. Anything that aids in the proper development of the boy is educational. The above ten items are educational.
12. We aim to develop individual proficiency and self-reliance. In learning to paddle, to pass the canoe test, on trips, stunts, stormy weather, on a winding river, along a rocky shore develops individual proficiency and certainly self-reliance.

THE SEASON IN RETROSPECT

(Continued from page 6)

Each year as I observe the great benefit which my counselors derive from attending the C. D. A. conferences for counselors in June I find myself hoping that more directors will make use of them, in order that they may become self-supporting and permanent institutions. They are exceedingly valuable and it will be a great loss to the Association if they have to be discontinued from lack of support.

EMILY H. WELCH, Director
Camp Wabunaki

For the first time in our experience we had a number of withdrawals just prior to camping season, for various reasons, mostly financial. Were other camps so affected or was this an unusual year for us alone?

E. HOYT PALMER, Director
Pole Bridge Camp, Pike Co., Pa.

I should be glad to see the matter of the use of the various types of bread in camp

discussed. Possibly a schedule covering a season of nine weeks. There seems to be quite a difference of opinion as to the value of alternating between whole wheat, white breads, raisin bread, etc., etc., according to a definite schedule or as the spirit moves. I know that the systems in various camps differ a good deal and I think a comparison of experiences might be of value. We cater to ninety.

EMERSON BROOKS, Director
Camp Ranger, New Jersey

What are your campers doing to prepare for next season? How about suggesting keeping a scrap book of items related to camping, hikes, fishing, games, etc., culled from the daily press? Perhaps a small award might be made to the maker of the best.

MERRITT L. OXENHAM

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My only reaction that might be at all constructive is that I have become more and more convinced that a camp director must be as open minded and as tolerant as they make them. I refer particularly to Hamilton's recent article in *Camping* to the effect that land sports had now degenerated to nothing but love of the outdoors and the great open spaces, to midnight dances around the camp fires or life on an ocean wave in a sleepless canoe. He added that his tennis courts were grass grown, his athletic fields caput and his athletic programs defunct.

I am firmly convinced that there were perhaps four boys at Enajerog this summer who got the thrill of their young lives because of an opportunity to participate in team games, of representing their camp against the invader, in other words a prescription of athletic competition was just the thing these particular lads needed and 'twas something they had, strangely enough, not had an opportunity to do in this age of overemphasis. Perhaps because of lack of ability or other reasons these boys needed a bit of tennis or baseball, and camp should be able to give that opportunity.

I do not feel that we should swing to extremes in the camp program, the developing of athletic specialists, of winning sectional championships, is unnecessary; but to do away with team games entirely, to stop teaching sportsmanship, playing fair but playing to win, strikes me as

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TAKING THE GUESSWORK OUT OF CAMP MANAGEMENT

(Continued from page 5)

do the actual figures compare with the budget?

15. Do you have sufficient "working capital?"
16. Did the one in charge of your office work during the season prove competent and were you relieved of worry over this detail?

Unless you can answer the above questions satisfactorily to yourself, it would appear that there is an element of guesswork in the administration of your camp affairs which should be eliminated.

THE SEASON IN RETROSPECT

(Continued from page 7)

neglecting one of camping's greatest opportunities and as being quite unAmerican.

HAROLD M. GORE, Director
Camp Enajerog

The following poem was read at our last outdoor chapel service at *Camp Onaway*, Bridgewater, N. H. I wrote it to culminate a season in which we have attempted to make a stronger appeal than usual for the appreciation of beauty.

I WONDER

I wonder, when you pack away this week
The things you've used at camp and need
no more,
Whether in fancy you will put away
Some other treasures gained, among your
store.

I wonder, if within the garment folds,
The scent of new-learned flowers may be
laid,
Or hidden in the corner of your trunk
A bird wing or a bit of pine tree shade.

I wonder if perhaps when you unpack
Attempting to shake out a stubborn fold
There may come tumbling out before your
eyes,
A sunset sky or tiny star of gold

I wonder if, when you can do no more,
And all the tray is packed quite firm and
tight,
You'll softly step and o'er it gently lay
A moonlight mist you saw, some lovely
night.

I wonder if the very last of all,
Because your trunk is locked to go away,
You might just slip within your heart's
small wall,
Some of the peace and love you learned at
Onaway.

FRANCES M. FROST, Director
Camp Onaway

At Pine Knoll Camp the girls devote mornings to some instructive work, afternoons to pleasure and recreation. Counselors in charge of instruction divide their work into units which a girl can complete

in six mornings of intensive activity. On Sunday each girl, guided by the director, selects the activity to which she wishes to devote the mornings of the following week. The counselor in charge of that activity gives her, on Monday, a definite concrete objective to attain by the following Saturday, the task being carefully selected with reference to the girl's development in the subject, and her ability and desires.

The results of this week's intensive training in an activity, in contrast to the program which changes daily and in which a girl's activity in any department is spread over the whole summer, are gratifying. The girls become eager to attain their weekly objectives; their interest is sustained throughout the period; they feel a sense of accomplishment at the end of each week; they take pleasure and pride in planning their work for several weeks in advance to suit their needs. Counselors find that the weekly groups make it simpler for them to plan their work and to adapt it to individual girls, and that they accomplish more by having the same girls for six consecutive days. Pine Knoll will continue the plan next summer.

R. S. MORRILL, Assistant Director
Pine Knoll Camp for Girls

A valuable experience to my staff this summer was the working out of the following monthly report to parents. Each counselor made out the reports for his few boys, talking over the report with each boy before sending it to the parents.

The report was well received by the parents and we shall surely use the idea another year.

COLBA F. GUCKER, Director
Camp Lincoln in the Adirondacks

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MONTHLY REPORT FOR

Name of boy	Cabin
Health	
Health Habits	
Personal cleanliness	
Relations with other campers	
Relations with counselors	
Spirit about cabin	
Table manners	
Ability as a hiker	
Advancement in swimming	
Degree tests passed	
Department duties	
Service to camp	
How time has been spent during morning activity periods:	
Canoeing	Riding
Boating	Shop
Sailing	Nature
Shooting	Fishing
How time has been spent during afternoon play periods:	
Baseball	Canoeing
Tennis	Fishing
Boating	Hiking
Remarks	
Counselor	Director